THE HONG KONG SOCIETY FOR THE BLIND
ANNUAL FINANCIAL REPORT
FOR THE PERIOD FROM 1ST APRIL 2015
TO 31ST MARCH 2016

## ANNUAL FINANCIAL REPORT

## THE HONG KONG SOCIETY FOR THE BLIND

## 1 APRIL 2015 TO 31 MARCH 2016

|  | 2015-16 | 2014-15 |
| :---: | :---: | :---: |
| Notes | Total | Total |
|  | $\$$ | $\$$ |

## A. INCOME

1. Lump Sum Grant
a. Lump Sum Grant (excluding Provident Fund)
b. Provident Fund

Sub-total
2. Fee Income
3. Central Items
4. Rent and Rates
5. Other Income
6. Interest Received

TOTAL INCOME

| 1b | 106,798,970.00 | 99,058,782.00 |
| :---: | :---: | :---: |
| 1c | 9,800,205.00 | 9,394,736.00 |
|  | 116,599,175.00 | 108,453,518.00 |
| 2 | 11,382,229.00 | 11,600,219.00 |
| 3 | 7,956,260.00 | 8,078,864.00 |
| 4 | 1,472,015.00 | 1,422,366.00 |
| 5 | 12,142,815.72 | 5,089,371.88 |
|  | 459,137.13 | 579,919.86 |
|  | 150,011,631.85 | 135,224,258.74 |

## B. EXPENDITURE

1. Personal Emoluments
a. Salaries
b. Provident Fund
c. Allowances

Sub-total
2. Other Charges
3. Central Items
4. Rent and Rates

TOTAL EXPENDITURE
1c

| $98,161,100.06$ | $92,192,147.09$ |  |
| ---: | ---: | ---: |
| $8,257,964.66$ | $7,765,288.11$ |  |
| $49,560.00$ | $47,400.00$ |  |
|  |  | $100,004,835.20$ |
| $28,468,624.72$ |  | $20,340,128.19$ |
| $7,227,443.01$ |  | $6,056,258.53$ |
| $2,152,164.80$ | $2,107,340.00$ |  |
| $144,792,386.25$ | $128,508,561.92$ |  |

C. SURPLUS/(DEFICIT) FOR THE YEAR

8
5,219,245.60
6,715,696.82

## SIGNATURE

## NOTES ON THE ANNUAL FINANCIAL REPORT

## 1. Lump Sum Grant

## a. Basis of preparation

The Annual Financial Report (AFR) is prepared on cash basis, that is, income is recognised upon receipt of cash and expenditure is recognised when expenses are paid. Non-cash items like depreciation, provisions and accruals have not been included in the AFR.

## b. Lump Sum Grant (excluding Provident Fund)

This represents LSG (excluding Provident Fund) received for the year.

## c. Provident Fund

This is Provident Fund received and contributed during the year.
Snapshot staff are defined as those staff occupying recognised or holding against subvented posts as at 1 April 2000.
$6.8 \%$ and other posts represent those staff that are employed after 1 April 2000.
Please note that the PF received and contributed for staff under the Central Items have been shown under 3 .
Details are analysed below:

| Provident Fund Contribution | 6.8\% and Other |  |  |
| :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ |
| Subvention Received | 4,845,755.00 | 4,954,450.00 | 9,800,205.00 |
| Provident Fund Contribution Paid during the Year | 4,209,604.40 Note i | 4,048,360.26 Note i | 8,257,964.66 |
| Surplus/ (Deficit) for the year of 2015/16 | 636,150.60 | 906,089.74 | 1,542,240.34 |
| Add: Surplus/ (Deficit) b/f | 2,804,995.40 | 9,156,981.41 | 11,961,976.81 |
| Transfer from Snapshot Staff to |  |  |  |
| 6.8\% and other posts | - | - | - |
| Less: Return to Government | - | - | - |
| Surplus/ (Deficit) c/f | 3,441,146.00 ${ }^{\text {Note ii }}$ | 10,063,071.15 ${ }^{\text {Note ii }}$ | 13,504,217.15 |

## 2. Fee Income

This represents social welfare fee income received for the year in respect of the fees and charges recognised for the purpose of subvention as set out in the Lump Sum Grant Manual.

|  | Snapshot Staff <br> $\$$ |  |
| :--- | :---: | ---: |
| Note i: | $6.8 \%$ and Other Posts <br> Provident Fund Contribution Paid during the Year <br> Adjustment for previous year per 2015 Inspection recommendation <br> Transfer from "Snapshop Staff" to "6.8\% and Other Posts" | $4,471,378.11$ |

## NOTES ON THE ANNUAL FINANCIAL REPORT

## 3. Central Items

These are subvented service activities which are not included in Lump Sum Grant and are subject to their own procedures as set out in other SWD's papers and correspondence with the NGOs. The PF received and contributed for staff under the Central Items have been separately included as part of the income and expenditure of the relevant items (paragraph 3.13 of LSG Manual). The income and expenditure of each of the Central Items are as follows:
a. Income
Dementia Supplement for Residential Elderly Services
Infirmary Care Supplement for Residential Elderly Services
Permanent Programme Assistants/Care Assistants for Elderly
Services and Rehabilitation Medical and Social Services
Regularized Programme Assistants (PA)/Care Assistants (CA)
Allowances for Specific Services Arising from the Implementation of the Minimum
Wage Ordinance (Overnight On-site-on-call Allowance)
Financial Incentive Scheme for Mentors of Employees with Disabilities (Note i)
One-off Supplementary Grant for Service Re-engineering Plan
of the Factory for the Blind
Special One-off Subsidy for Better Care for Elderly Persons with Dementia (Note iii)
Special One-off Subsidy for Better Care for Elderly Persons Requiring Infirmary
Care (Note iii)

| $\begin{gathered} \text { 2015-16 } \\ \$ \end{gathered}$ | $\begin{gathered} 2014-15 \\ \$ \end{gathered}$ |
| :---: | :---: |
| 2,670,784.00 | 2,550,782.00 |
| 2,532,651.00 | 1,979,046.00 |
| 0.00 | 747,500.00 |
| 0.00 | 646,653.00 |
| 201,428.00 | 187,115.00 |
| 0.00 | 13,125.00 |
| 1,467,800.00 | 1,467,800.00 |
| 504,390.00 | 163,358.00 |
| 579,207.00 | 323,485.00 |
| 7,956,260.00 | 8,078,864.00 |
| 2,669,988.53 | 2,548,522.65 |
| 2,532,651.62 | 1,979,433.81 |
| 0.00 | 652,080.87 |
| 0.00 | 429,819.62 |
| 201,428.00 | 187,115.00 |
| 1,336,242.57 | 259,286.58 |
| 163,358.00 | - |
| 323,485.00 | - |
| 7,227,153.72 | 6,056,258.53 |

Note i:
Financial Incentive Scheme for Mentors of Employees with Disabilities Balance brought forward
Add: Amount received but not yet utilised
Balance carried forward

| $13,125.00$ |  |
| ---: | ---: |
| 0.00 |  |
|  | $7,292.00$ <br> $5,833.00$ <br> $13,125.00$ |

Note ii:
One-off Supplementary Grant for Service Re-engineering Plan of Factory for the Blind Sales Income
Service Income
Less: Expenditure

| 13,354,426.61 | 13,453,036.33 |
| :---: | :---: |
| 5,463.91 | 5,052.84 |
| $\begin{gathered} 13,359,890.52 \\ (14,696,133.09) \end{gathered}$ | $\begin{gathered} \hline 13,458,089.17 \\ (13,717,375.75) \end{gathered}$ |
| $(1,336,242.57)$ | $(259,286.58)$ |

## Note iii:

Cash received in advance for next financial year:
Special One-off Subsidy for Better Care for Elderly Persons with Dementia
Special One-off Subsidy for Better Care for Elderly Persons Requiring Infirmary Care
Balance carried forward

| $504,390.00$ |
| ---: |
| $579,207.00$ |
| $1,083,597.00$ |

## NOTES ON THE ANNUAL FINANCIAL REPORT

## 4. Rent and Rates

This represents the amount paid by Social Welfare Department in respect of premises recognised by SWD. Expenditure on rent and rates in respect of premises not recognised by SWD have not been included in AFR.

## 5. Other Income

This includes programme income and all income other than recognised social welfare fee income received during the year. Non-SWD subventions and donations received have not been included as Other Income in AFR.

## 6. Personal Emoluments

Personal Emoluments include salary, provident fund and salary-related allowances.
The analysis on number of posts with annual Personal Emoluments over $\$ 500,000$ each is appended below:

| Analysis of Personal Emoluments | No of Posts | HK\$ |
| :---: | :---: | :---: |
| HK \$500,001-HK \$600,000 p.a. | 6 | 3,286,173.00 |
| HK\$600,001-HK\$700,000 p.a. | 12 | 7,769,910.00 |
| HK\$700,001-HK\$800,000 p.a. | 2 | 1,429,818.00 |
| HK \$800,001-HK\$900,000 p.a. | 2 | 1,681,244.00 |
| HK\$900,001-HK \$ 1,000,000 p.a. | 3 | 2,855,028.00 |
| >HK \$1,000,000 p.a. | 1 | 1,568,646.00 |

## 7. Other Charges

The breakdown on Other Charges is as follows:

## Other Charges

(a) Utilities
(b) Food
(c) Administrative Expenses
(d) Stores and Equipment
(e) Repair and Maintenance
(f) Programme Expenses (Note)
(g) Transportation and Travelling
(h) Insurance
(i) Miscellaneous

Direct Production Cost
Direct Raw Materials
Indirect Production Cost
Others

Total
-

| $2015-16$ |  | $2014-15$ |
| ---: | ---: | ---: |
| 5 | $\$$ |  |
| $5,956,567.58$ |  | $6,047,946.41$ |
| $3,951,839.98$ |  | $4,043,606.07$ |
| $955,597.47$ |  | $966,803.88$ |
| $1,020,306.91$ |  | $954,308.86$ |
| $3,641,065.65$ |  | $2,693,193.60$ |
| $9,461,393.95$ |  | $2,235,966.34$ |
| $346,956.58$ |  | $318,538.78$ |
| $857,410.13$ |  | $798,071.94$ |
| $2,753,304.77$ | $2,281,692.31$ |  |
| $843,560.29$ |  |  |
| $135,205.60$ | $827,754.27$ |  |
| $806,388.96$ | $139,738.03$ |  |
| $968,149.92$ | $695,153.56$ |  |
|  | $619,046.45$ |  |

20,340,128.19

Note: Include adjustment of Residents' Daily Necessities per 2015 SWD Inspection recommendation
8. Analysis of Reserve Fund as at 31/3/2016


Notes:
(1) All the interest received on LSG and PF reserves, rent and rates, central items, Special One-off Grant is included as one item under LSG; and the item is considered as part of LSG reserve.
(2) Accumulated balance Lump Sum Grant Surplus b/f from previous years and all interest received in previous years are included in the surplus $\mathrm{b} / \mathrm{f}$ under LSG.
(3) Amount of LSG Reserve used to cover the salary adjustment for Dementia Supplement and Infirmary Care Supplement, if any, as per Schedule of Central Items.
(4) The level of LSG cumulative reserve (i.e. S) will be capped at $25 \%$ of the NGO's operating expenditure (excluding PF expenditure) for the year.
[Total Expenditure excluding PF expenditure $=\$ 135,413,067.73-\$ 8,257,964.66=\$ 127,155,103.07$ ]

| (Remarks) |  | Lump Sum Grant | Special One-off Grant (SOG) | Rent and Rates | Central Items | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Surplus/(Deficit) (Pre 4/2007) c/f | ( d ) | 23,734,971.92 | 0.00 | (1,742,306.50) | 192,517.70 | 22,185,183.12 |
| Cumulated Surplus/(Deficit) (From 4/2007) b/f | ( e ) | 7,300,412.57 | 0.00 | (2,988,723.50) | 5,143,526.10 | 9,455,215.17 |
| Surplus/(Deficit) for $15 / 16$ before transfers <br> Less: Refund to Government |  | 3,628,048.78 | - | $\begin{aligned} & (680,149.80) \\ & (160,148.00) \end{aligned}$ | $\begin{gathered} 729,106.28 \\ (218,403.78) \end{gathered}$ | $\begin{aligned} & 3,677,005.26 \\ & (378,551.78) \end{aligned}$ |
| Less: Transfer from LSG Reserve to cover the salary adjustment for CI (Note 3) |  | - | - |  |  | $0.00$ |
| Surplus/(Deficit) for 15/16 after transfers | ( g ) | 3,628,048.78 | 0.00 | (840,297.80) | 510,702.50 | 3,298,453.48 |
| Cumulated Surplus/(Deficit) (From 4/2007) $(\mathrm{e})+(\mathrm{g})=(\mathrm{S})$ | ( S ) | 10,928,461.35 | 0.00 | (3,829,021.30) | 5,654,228.60 | 12,753,668.65 |
| Cumulated Surplus/(Deficit) as at 31.3.16 | ( d ) $+(\mathrm{S})$ | 34,663,433.27 | 0.00 | $(5,571,327.80)$ | 5,846,746.30 | 34,938,851.77 |

# Remuneration Packages for Staff in the Top Three Tiers of Subvented Non-governmental Organisations 

## Review Report for the Reporting Year of 2015-16

(to be completed if not exempt from the Government Guidelines)

To: Director of Social Welfare
(Attn : Subventions Section)
38/F, Sunlight Tower,
248 Queen's Road East
Wan Chai, Hong Kong
Fax No. : 25756537
[Please read the explanatory notes before completing this proforma. The completed proforma should reach SWD by 31 October of each reporting year.]

## Part A: Remuneration Packages

Information of my staff in the top three tiers -
(1) Staff of $1^{\text {st }}$ Tier ${ }^{1}$
(a) Number of staff
(b) Rank CSWO
(c) Post

## Chief Executive

(d) Total annual staff costs ${ }^{2}$ (including those not under SWD subventions, if applicable)
[1(d) should be equal to or greater than 1(e)]
$\frac{\$ 1,573,686}{\text { (round up to dollar) }}$
(e) Total annual staff costs under SWD subventions
$[1(e)=1(g)(i)+(i i)+(i i i)+(i v)]$
$\frac{\$ 1,573,686}{\text { (round up to dollar) }}$
(f) Please specify the months covered if (1)(e) was not incurred for the full year: $\qquad$ months
(g) Breakdown of (1)(e)
(i) Salary ${ }^{3}$
\$1,364,040
(ii) Provident Fund
\$ 204,606
(iii) Cash Allowance ${ }^{4}$ (please specify if any: $\qquad$
(iv) Non-cash based Benefits ${ }^{5}$ (please specify if any: Free medical
(2) Staff of $2^{\text {nd }}$ Tier ${ }^{1}$
(a) Number of staff $\qquad$
(b) Rank $\qquad$
(c) Post

> Director
(d) Total annual staff costs ${ }^{2}$ (including those not under SWD subventions, if applicable)
[2(d) should be equal to or greater than 2(e)]
$\frac{\$ 4,881,686}{\text { (round up to dollar) }}$
(e) Total annual staff costs under SWD subventions
$[2(e)=2(f)(i)+(i i)+(i i i)+(i v)]$
$\frac{\$ 3,793,624}{\text { (round up to dollar) }}$
(f) Breakdown of (2)(e)
(i) Salary ${ }^{3}$
(ii) Provident Fund
$\$ 3,556,632$
$\$ \quad 236,992$
(iii) Cash Allowance ${ }^{4}$ (please specify if any:
\$ $\qquad$
(iv) Non-cash based Benefits ${ }^{5}$ (please specify if any:
) $\$$ $\qquad$
(3) Staff of $3^{\text {rd }}$ Tier ${ }^{1}$
(a) Number of staff 9
(b) Rank
SSWA/ASWO
(c) Post

> Manager, Supervisor, Superintendent
(d) Total annual staff costs ${ }^{2}$ (including those not under SWD subventions, if applicable)
[3(d) should be equal to or greater than 3(e)]
$\frac{\$ \quad 5,750,570}{\text { (round up to dollar) }}$
$\frac{\$ \quad 5,522,058}{\text { (round up to dollar) }}$
(f) Breakdown of (3)(e)
(i) Salary ${ }^{3}$
$\$ \quad 5,017,562$
(ii) Provident Fund
$\$ \quad 504,496$
(iii) Cash Allowance ${ }^{4}$ (please specify if any:
$\$$ $\qquad$
(iv) Non-cash based Benefits ${ }^{5}$ (please specify if any:
) $\$$ $\qquad$

## Review for changes

(the year before) $\quad \underline{\underline{2014-2015-2016}}$ (the reporting year)
(1) Total annual staff costs under SWD subventions in respect of the top three tiers
(2) Please tick and complete the following as appropriate to state the result of your review -

$\square$
I have reviewed the remuneration packages of the staff in the top three tiers and found no changes in their remuneration as compared with the preceding year.
$\boxed{\text { I have reviewed the remuneration packages of the staff in the top three tiers and }}$ found changes in their remuneration as compared with the preceding year. The tier(s) having changes and reasons for such changes are stated below -

## (Please use additional sheet as necessary.)

1. Annual salary increment if meeting satisfactory performance
2. Salary adjustment according to civil service pay adjustment
3. Staff turnover
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
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$\qquad$
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